INDEPENDENT AUDITOR'S REPORT AND FINANCIAL STATEMENTS

MARCH 31, 2014





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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of The MICs Group of Health Services

#### Report on the Financial Statements

We have audited the accompanying financial statements of The MICs Group of Health Services, which comprise the statement of financial position as at March 31, 2014, and the statements of operations, changes in net debt and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian Public Sector Accounting Standards for Government Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.



INDEPENDENT AUDITOR'S REPORT, (CONT'D)

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in

the financial statements. The procedures selected depend on the auditor's judgment, including the

assessment of the risks of material misstatement of the financial statements, whether due to fraud or

error. In making those risk assessments, the auditor considers internal control relevant to the

organization's preparation and fair presentation of the financial statements in order to design audit

procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on

the effectiveness of the organization's internal control. An audit also includes evaluating the

appropriateness of accounting policies used and the reasonableness of accounting estimates made by

management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for

our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of

The MICs Group of Health Services as at March 31, 2014, and the results of its operations and its cash

flows for the year then ended in accordance with Canadian Public Sector Accounting Standards for

Government Not-for-Profit Organizations.

Other Matter

The statement of financial position as at March 31, 2013 and the statements of operations, changes in net

debt and cash flows for the year then ended, were audited by another auditor who expressed an

unmodified audit opinion on those statements dated October 23, 2013.

Collins Barrow Gagné Gagnon Bisson Hébert

Chartered Accountants Licenced Public Accountants

October 29, 2014



# FINANCIAL STATEMENTS

# MARCH 31, 2014

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# STATEMENT OF OPERATIONS

# YEAR ENDED MARCH 31, 2014

		2014	2013
REVENUES			
	\$	24 101 007 €	22 766 976
Recoveries of shared costs and direct charges (note 6) Amortization of deferred capital contributions	Э	24,181,807 \$	23,766,876
Interest		1,414 37,618	43,771
Other recoveries		18,595	37,121
Management and administration		157,035	182,500
Diabetes program		314,108	333,827
Psychogeriatric nurse program		58,458	8,360
Lifeline program		6,345	6,365
Under serviced area program		298,549	281,360
Long-term care psysiotherapy program		290,349	
Occupational health and safety		-	66,739 15,663
occupational health and safety		25,072,020	
CALABIEC AND DENIEDIEC	_	25,073,929	24,742,582
SALARIES AND BENEFITS			
Administration and management		1,861,029	1,601,279
Education		93,851	99,691
Human resources		341,094	391,944
Support services		3,282,780	3,244,610
Clinical nutrition		100,400	99,223
Nursing services		8,638,079	8,689,706
Paramedical		2,373,319	2,298,238
Physiotherapy services		308,950	305,293
Physician clinics		308,566	279,762
Nursing homes		5,703,194	5,689,531
Unallocated post-employment benefits	_	56,706	94,319
		23,067,968	22,793,596
SUPPLIES, SERVICES AND OTHER EXPENSES			
Office, recruiting, travel and other		233,665	208,791
Information technology		449,024	445,788
Professional and other fees		414,344	333,021
Amortization		200,081	216,032
Education		31,387	40,363
Diabetes program		314,108	333,640
Psychogeriatric nurse program		58,458	8,360
Lifeline program		3,592	8,444
Under serviced area program		298,549	287,133
Long-term care physiotherapy program		-	66,739
Occupational health and safety		-	8,340
		2,003,208	1,956,651
EXCESS OF REVENUES OVER EXPENSES (EXPENSES OVER		· · · · · · · · · · · · · · · · · · ·	
REVENUES)	\$	2,753 \$	(7,665)
	Ψ	2,100 0	(7,003)

The accompanying notes are an integral part of these financial statements.



# STATEMENT OF CHANGES IN NET DEBT

YEAR ENDED MARCH 31, 2014

		Bingham Memorial Hospital	Anson General Hospital	Lady Minto Hospital	Total 2014	Total 2013
BALANCE, BEGINNING OF YEAR	\$	(5,600)\$	(7,971)\$	(7,971)\$	(21,542)\$	(13,877)
EXCESS OF REVENUES OVER EXPENSES (EXPENSES OVER REVENUES)		715	1,019	1,019	2,753	(7,665)
BALANCE, END OF YEAR	S	(4,885)\$	(6,952) \$	(6,952)\$	(18,789)\$	(21,542)

The accompanying notes are an integral part of these financial statements.



# STATEMENT OF FINANCIAL POSITION

MARCH 31, 2014

	 2014	2013
ASSETS		
CURRENT ASSETS		
Cash	\$ 4,200,432 \$	5,316,449
Accounts receivable	 19,350	13,240
	4,219,782	5,329,689
POST-EMPLOYMENT BENEFITS RECOVERABLE (note 4)	243,497	226,386
CAPITAL ASSETS (note 5)	 628,355	530,683
	\$ 5,091,634 \$	6,086,758
T T V DYT TENERS		
LIABILITIES CURRENT LIABILITIES		
Accounts payable and accrued liabilities	\$ 3,513,639 \$	3,239,603
Deferred revenue	47,035	5,438
Due to participating hospitals (note 6)	 1,290,699	2,636,873
	4,851,373	5,881,914
POST-EMPLOYMENT BENEFITS PAYABLE (note 7)	243,497	226,386
DEFERRED CAPITAL CONTRIBUTIONS (note 8)	 15,553	-
	 5,110,423	6,108,300
NET DEBT		
UNRESTRICTED	 (18,789)	(21,542)
	\$ 5,091,634 \$	6,086,758

CONTINGENCIES - note 10 COMMITMENT - note 11

The accompanying notes are an integral part of these financial statements.

On behalf of the board

Director

Director



# STATEMENT OF CASH FLOWS

# YEAR ENDED MARCH 31, 2014

		2014	2013
OPERATING ACTIVITIES			
Excess of revenues over expenses (expenses over revenues) Items not involving cash:	\$	2,753 \$	(7,665)
Amortization of capital assets Amortization of deferred capital contributions		200,081 (1,414)	216,032
Changes in		201,420	208,367
Changes in: Accounts receivable Accounts payable and accrued liabilities Deferred revenue		(6,110) 274,033 41,597	37,749 (87,851) (3,204)
		510,940	155,061
INVESTING ACTIVITIES Advances to participating hospitals Repayments from participating hospitals		(1,346,174)	- 656,712
		(1,346,174)	656,712
CAPITAL ACTIVITIES			
Purchase of capital assets Capital contributions received	National Section 1	(297,753) 16,970	(323,194)
		(280,783)	(323,194)
CHANGE IN CASH POSITION		(1,116,017)	488,579
CASH POSITION, BEGINNING OF YEAR	***************************************	5,316,449	4,827,870
CASH POSITION, END OF YEAR	\$	4,200,432 \$	5,316,449

The accompanying notes are an integral part of these financial statements.



#### NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2014

#### 1. STATUS AND NATURE OF OPERATIONS

The MICs Group of Health Services partnership (MICs) was established to increase opportunities for collaboration between its member hospitals in the sharing of costs and provision of health services. The present participating hospital are Bingham Memorial Hospital in Matheson Ontario, Anson General Hospital in Iroquois Falls Ontario and Lady Minto Hospital in Cochrane Ontario. Other than direct charges for specific salaries and benefits at actual cost, share of costs to participating hospitals is determined by a formula agreed to by the Board on a cost-recovery basis. The partnership is a not-for-profit organization and, as such, is exempt from income taxes under the Income Tax Act (Canada).

#### 2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared in accordance with Canadian Public Sector Accounting Standards for Government Not-for-Profit Organizations including the 4200 series of standards as issued by the Public Sector Accounting Board and includes the following significant accounting policies:

#### REVENUE RECOGNITION

The financial statements have been prepared using the deferral method of accounting. Under the deferral method, revenues are recorded in the period to which they relate.

Contributions from participating hospitals are recognized as revenue when the related expenses are incurred.

Unrestricted contributions, including operating grants are recorded as revenue in the period to which they relate. Grants approved but not yet received at the end of the year are accrued.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Grants and donations received for the acquisition of specific capital assets are recorded as deferred capital contributions and recognized into revenue at a rate corresponding with the amortization rate for the related capital assets.

Investment income is recognized as revenue when earned.

# CASH AND CASH EQUIVALENTS

Cash and cash equivalents comprise cash at bank and on hand, short-term deposits with a maturity of less than three months and temporary bank overdrafts which forms an integral part of the partnership's cash management.



#### NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2014

## 2. SIGNIFICANT ACCOUNTING POLICIES, (CONT'D)

#### **CAPITAL ASSETS**

The acquisition of capital assets are recorded at their historical cost less amortization. Contributed capital assets are recorded at fair value at the date of contribution. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the partnership's ability to provide services or the value of future economic benefits associated with the capital asset is less than its net book value, the carrying amount is reduced to reflect the decline in the asset's value. The writedown is recorded in the statement of operations.

Amortization is calculated on a straight line basis using rates as set out in the Ontario Health Care Reporting System Guidelines. The estimated useful lives of the assets are as follows:

Equipment 5 years Software 3 years

The cost of capital projects in progress is recorded as capital assets and no amortization is taken until the project is substantially completed and the asset is ready for productive use. The partnership allocates salary and benefit costs when personnel work directly in managing or implementing the capital project.

### CONTRIBUTED SERVICES AND MATERIALS

Volunteers contribute significant hours of their time each year to assist the Hospital in carrying out certain charitable activities. The fair value of these contributed services is not readily determinable and, as such, is not reflected in these financial statements. Contributed materials are also not recognized in these financial statements.

#### RETIREMENT AND POST-EMPLOYMENT BENEFIT PLANS

The partnership provides defined retirement and post-employment benefits for certain employee groups. These benefits include pension, extended health care, dental and life insurance. The partnership has adopted the following policies with respect to accounting for these employee benefits:

Multi-employer defined benefit pension

Substantially all of the employees of the partnership are eligible to be members of the Hospitals of Ontario Pension Plan ("HOOPP"), which is a multi-employer, defined benefit, final average earnings, contributory pension plan. Defined contribution plan accounting is applied to HOOPP, whereby contributions are expensed when due, as the Hospital has insufficient information to apply defined benefit accounting.



## NOTES TO FINANCIAL STATEMENTS

### MARCH 31, 2014

## 2. SIGNIFICANT ACCOUNTING POLICIES, (CONT'D)

# RETIREMENT AND POST-EMPLOYMENT BENEFIT PLANS (CONT'D)

Post-employment benefits

- i) The costs of post-employment future benefits are actuarially determined using the projected benefit method prorated on service and management's best estimate of retirement ages, health care costs, disability recovery rates and discount rates. Adjustments to these costs arising from changes in estimates and experience gains and losses are amortized to income over the estimated average remaining service life of the employee groups on a straight line basis.
- ii) Past service costs (if any) arising from plan amendments are immediately recognized.
- iii) The discount rate used in the determination of the above-mentioned liability is the discount rate recommended by the Ministry of Health and Long-Term Care.

#### FINANCIAL INSTRUMENTS

The partnership records its financial instruments at either fair value or amortized cost. The Hospital's accounting policy for each category is as follows:

Fair Value

This category includes derivatives and equity instruments quoted in an active market. The organization has designated its cash and cash equivalents at fair value.

They are initially recognized at cost and subsequently carried at fair value. Unrealized changes in fair value are recognized in the statement of remeasurement gains and losses until they are realized, when they are transferred to the statement of operations.

Transaction costs related to financial instruments in the fair value category are expensed as incurred.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operations. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations.



## NOTES TO FINANCIAL STATEMENTS

### MARCH 31, 2014

# 2. SIGNIFICANT ACCOUNTING POLICIES, (CONT'D)

FINANCIAL INSTRUMENTS, (CONT'D)

Amortized cost

This category includes accounts receivable, accounts payable and accrued liabilities and due to participating hospitals. They are initially recognized at cost and subsequently carried at amortized cost using the effective interest rate method, less any impairment losses on financial assets.

Transaction costs related to financial instruments in the amortized cost category are added to the carrying value of the instrument.

Writedowns on financial assets in the amortized cost category are recognized when the amount of a loss is known with sufficient precision, and there is no realistic prospect of recovery. Financial assets are then written down to net recoverable value with the writedown being recognized in the statement of operations.

#### MEASUREMENT UNCERTAINTY

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards for Government Not-for-Profit Organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Items requiring the use of significant estimates include the allowance for doubtful accounts receivable, the useful life of capital assets, the actuarial estimation of post-employment benefits, accrued liabilities and contingencies. Actual results could differ from those estimates.



## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2014

#### 3. FINANCIAL INSTRUMENT CLASSIFICATION

The following table provides cost and fair value information of financial instruments by category as at March 31, 2014. The maximum exposure to credit risk and liquidity risk would be the carrying value as shown below:

		Amortized	
- AND THE RESIDENCE OF THE PROPERTY OF THE PRO	 Fair Value	Cost	Total
Cash and cash equivalents	\$ 4,200,432 \$	- \$	4,200,432
Accounts receivable		19,350	19,350
Accounts payable and accrued liabilities		3,513,639	3,513,639
Due to participating hospitals	-	1,290,699	1,290,699

The following provides details of financial instruments that are measured subsequent to initial recognition at fair value, grouped into levels 1 to 3 based on the degree to which the fair value is observable:

Level 1: Fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities using the last bid price;

Level 2: Fair value measurements are those derived from inputs other than quoted prices included within Level 1 that are observable for the asset and liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices);

Level 3: Fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Cash and cash equivalents is considered Level 1 fair value.

There were no transfers between levels for the year ended March 31, 2014.



#### NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2014

#### 4. POST-EMPLOYMENT BENEFITS RECOVERABLE

The post-employment benefits recoverable and the corresponding post-employment benefits payable reflected on the MICs statement of financial position relates only to those MICs employees whose costs are shared according to the predetermined cost sharing formula. Details of the post-employment benefit liability is presented in note 7. The amounts recoverable from the participating hospitals is determined as follows:

	%	2014	2013
Bingham Memorial Hospital	26 \$	63,311 \$	58,860
Anson General Hospital	37	90,093	83,763
Lady Minto Hospital	37	90,093	83,763
	100 \$	243,497 \$	226,386

#### 5. CAPITAL ASSETS

	 Cost	ccumulated mortization	2014 Net	2013 Net
Equipment Software	\$ 1,406,073 1,639,528	\$ 913,971 \$ 1,503,275	492,102 \$ 136,253	430,791 99,892
	\$ 3,045,601	\$ 2,417,246 \$	628,355 \$	530,683

#### 6. DUE TO PARTICIPATING HOSPITALS

In addition to sharing of particular costs through the partnership, accounts payable and payroll for the participating hospitals are processed through the MICs bank account. Accounts payable and accrued liabilities reflected on the MICs Statement of financial position \$3,513,639 (2013 - \$3,239,605) include amounts to be paid by MICs on behalf of the participating hospitals. Considering the number of transactions involved, it is not considered practical to identify the amounts by hospital.

Amounts due to participating hospitals represent the excess of amounts advanced to MICs by or on behalf of the hospitals over the hospitals' share of MICs costs and amounts paid or to be paid by MICs on behalf of the hospital. The amounts are due on demand and bear no interest.



## NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2014

## 6. DUE TO PARTICIPATING HOSPITALS, (CONT'D)

	 2014	2013
Bingham Memorial Hospital Anson General Hospital Lady Minto Hospital	\$ 388,640 \$ 245,366 656,693	817,942 1,249,796 569,135
	\$ 1,290,699 \$	2,636,873

Recoveries of shared costs and direct charges from participating hospitals are as follows:

	 2014	2013
Bingham Memorial Hospital Anson General Hospital Lady Minto Hospital	\$ 4,721,373 \$ 10,197,777 9,262,657	4,573,871 10,088,187 9,104,818
	\$ 24,181,807 \$	23,766,876

### 7. POST-EMPLOYMENT BENEFITS PAYABLE

The MICs Group of Health Services and participating hospitals extends post employment extended health coverage, dental benefits and life insurance to certain employee groups subsequent to their retirement. The partnership recognizes these benefits as they are earned during the employees' tenure of service. Expenses are allocated to the respective participating hospitals according to where services are provided by the employee. The related liability was determined by an actuarial valuation dated May 13, 2014 for the year ended March 31, 2014.

The following table outlines the components of the partnerships' post-employment benefits payable and the related expenses. These are allocated to the respective hospitals according to where the services are provided by the respective employees. The liability and coresponding amount recoverable reflected on the MICs statement of financial position relates only to those MICs employees whose costs are shared according to the predetermined cost sharing formula. The liabilities related to those MICs employees whose costs are charged directly to participating hospitals are reflected on the statement of financial position of the respective hospitals as follows:



# NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2014

		2014	
Bingham Memorial Hospital	\$	472,646 \$	45
Anson General Hospital	Ψ	1,061,109	1,03
Lady Minto Hospital	<u></u>	1,175,556	1,15
	\$	2,709,311 \$	2,65
The MICs shared accrued benefit liability is determined	as follows:		
		2014	
Accrued benefit obligation	\$	263,877 \$	26:
Unamortized actuarial gain		(20,380)	(3)
Accrued benefit liability	\$	243,497 \$	22
		***************************************	
The MICs shared accrued benefit expense is determined	as follows:		
The MICs shared accrued benefit expense is determined	as follows:	2014	
	as follows:		
The MICs shared accrued benefit expense is determined  Accrued benefit obligation, beginning of year Unamortized actuarial loss (gain)	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	<b>2014</b> 265,658 \$ (39,272)	208
Accrued benefit obligation, beginning of year	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	265,658 \$	20
Accrued benefit obligation, beginning of year Unamortized actuarial loss (gain)  Accrued benefit liability, beginning of year	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	265,658 \$ (39,272)	208
Accrued benefit obligation, beginning of year Unamortized actuarial loss (gain)  Accrued benefit liability, beginning of year  Current service cost Interest	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	265,658 \$ (39,272) 226,386	20 21 22
Accrued benefit obligation, beginning of year Unamortized actuarial loss (gain) Accrued benefit liability, beginning of year Current service cost	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	265,658 \$ (39,272) 226,386	20:
Accrued benefit obligation, beginning of year Unamortized actuarial loss (gain)  Accrued benefit liability, beginning of year  Current service cost Interest	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	265,658 \$ (39,272) 226,386 19,637 10,411	20 21 2.
Accrued benefit obligation, beginning of year Unamortized actuarial loss (gain)  Accrued benefit liability, beginning of year  Current service cost Interest Amortization	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	265,658 \$ (39,272)  226,386  19,637 10,411 4,620	20,



### NOTES TO FINANCIAL STATEMENTS

## MARCH 31, 2014

# 7. POST-EMPLOYMENT BENEFITS PAYABLE, (CONT'D)

The above amounts exclude contributions to the Hospitals of Ontario Pension Plan, a multiemployer plan, described in note 9.

The major actuarial assumptions employed for the valuations are as follows:

Discount rate

The present value of the future benefits was determined using a discount rate of 4.36% (2013 - 3.94%) which is the discount rate recommended by the Ministry of Health and Long-Term Care.

Extended Health Coverage

Extended Health Coverage is assumed to increase at a rate of 8% per annum (2013 - 8%) and decrease proportionately thereafter by 0.5% per year to an ultimate rate of 4.5% (2013 - 4.5%).

Dental costs

Dental costs is assumed to increase at 4% per annum (2013 - 4%).

## 8. DEFERRED CAPITAL CONTRIBUTIONS

Deferred capital contributions represent the unamortized amount of donations and grants received for the purchase of capital assets. The amortization of capital contributions is recorded as revenue in the statement of operations. The changes in the deferred capital contributions balances are as follows:

		2014	2013
CAPITAL CONTRIBUTIONS RECEIVED Balance, beginning of year Funding received during the year	\$	885,212 \$ 16,967	885,212
Balance, end of year		902,179	885,212
ACCUMULATED AMORTIZATION Balance, beginning of year Amortization for the year		(885,212) (1,414)	(706,041) (179,171)
Balance, end of year	****	(886,626)	(885,212)
NET DEFERRED CAPITAL CONTRIBUTIONS	\$	15,553 \$	_



### NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2014

## 9. RETIREMENT BENEFITS

Substantially all of the partnership's employees are members of the Hospitals of Ontario Pension Plan (the "Plan"), which is a multi-employer defined benefit pension plan available to all eligible employees of the participating members of the Ontario Hospital Association. As this is a multi-employer pension plan, these contributions are the partnership's pension benefit expenses. Any pension plan surpluses or deficits are a joint responsibility of member organizations and their employees. As a result, the organization does not recognize any share of the HOOPP surplus or deficit. The most recent actuarial valuation of the plan at December 31, 2013 indicated that the plan is fully funded on a solvency basis. Contributions to the plan made during the year by the partnership on behalf of its employees amounted to \$1,332,230 (2013 - \$1,310,704) and are included in the statement of operations.

Contributions by participating hospitals are as follows:

	2014	2013
Bingham Memorial Hospital Anson General Hospital Lady Minto Hospital	\$ 262,594 \$ 547,703 521,933	247,042 545,544 518,118
	\$ 1,332,230 \$	1,310,704

#### 10. CONTINGENCIES

- a) The nature of the partnership's activities are such that there is usually litigation pending or in progress at any one time. With respect to claims as at March 31, 2014, it is management's position that the partnership has valid defences and appropriate insurance coverage in place. In the unlikely event any claims are successful, such claims are not expected to have a material effect on the partnership's financial position
- b) The partnership is part of a collective group of employers participating in the process of formulating a central pay equity plan for a particular employee group. The possible ultimate liability arising to the partnership on completion of the plan is currently not determinable.



### NOTES TO FINANCIAL STATEMENTS

MARCH 31, 2014

## 11. COMMITMENT

As participants in the regional NEON information systems network, the partnership is required to pay monthly fees for on-going systems support on behalf of the MICs partners. During the year, the partnership paid \$ 226,092 in total for such fees (2013 - \$ 226,092). Fees are determined on a cost-recovery basis and are subject to annual review and possible adjustment to reflect inflationary and other operational increases or decreases. Fee rates are aslo subject to negotiated changes which may arise to reflect changes to the shared costs of the information system.

During the year, the partnership also paid \$ 125,141 for additional ongoing information system support services (2013 - \$ 125,141).

#### 12. COMPARATIVE FIGURES

The financial statements of the previous period have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings or net assets (net debt).

# 13. FINANCIAL INSTRUMENTS RISK MANAGEMENT

#### CREDIT RISK

The partnership is exposed to credit risk in the event of non-payment by their debtors for their accounts receivable. Credit risk arises from the possibility that these individuals may experience financial difficulty and be unable to fulfill their obligations. The partnership believes there is a minimal risk associated with these amounts since the majority of its receivables are from government agencies and the participating hospitals.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

### LIQUIDITY RISK

Liquidity risk results from the partnership's potential inability to meet its obligations associated with the financial liabilities as they become due. The partnership mitigates this risk by monitoring its operations and cash flows to ensure that current and future obligations will be met. The partnership believes that its current sources of liquidity are sufficient to cover its currently known short and long-term cash obligations.

There have been no significant changes from the previous year in the exposure to risk or policies, procedures and methods used to measure the risk.

